## EXHIBIT D

| P\&L | $\begin{aligned} & \text { Actual } \\ & \text { Sep-20 } \\ & \hline \end{aligned}$ | $\begin{aligned} & \text { Actual } \\ & \text { Oct-20 } \\ & \hline \end{aligned}$ | $\begin{gathered} \text { Forecast } \\ \text { Nov-20 } \\ \hline \end{gathered}$ | $\begin{gathered} \text { Forecast } \\ \text { Dec-20 } \\ \hline \end{gathered}$ | $\begin{gathered} \text { Forecast } \\ \text { Jan-21 } \\ \hline \end{gathered}$ | $\begin{gathered} \text { Forecast } \\ \text { Feb-21 } \\ \hline \end{gathered}$ | Forecast Mar-21 | $\begin{gathered} \text { Forecast } \\ \text { Apr-21 } \\ \hline \end{gathered}$ | Forecast May-21 | $\begin{gathered} \text { Forecast } \\ \text { Jun-21 } \\ \hline \end{gathered}$ | $\begin{gathered} \text { Forecast } \\ \text { Jul-21 } \\ \hline \end{gathered}$ | Forecast Aug-21 | $\begin{gathered} \text { Forecast } \\ \text { Sep-21 } \end{gathered}$ | $\begin{gathered} \text { Forecast } \\ \text { Oct-21 } \\ \hline \end{gathered}$ | Forecast Nov-21 | $\begin{gathered} \text { Forecast } \\ \text { Dec- } 21 \\ \hline \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| REVENUE |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Camp Galieo \| Summer | \$292 | (\$731) | - | - | - | - | - | - | - | \$7,671,131 | \$11,139,761 | \$1,596,877 | - | -- | - | - |
| CGA \| Year Round | \$3,468 | \$71,398 | \$50,000 | \$50,000 | \$50,000 | \$50,000 | \$100,000 | \$100,000 | \$50,000 | \$500,000 | \$500,000 | \$250,000 | \$100,000 | \$100,000 | \$100,000 | \$100,000 |
| Total Revenue | \$3,760 | \$70,667 | \$50,000 | \$50,000 | \$50,000 | \$50,000 | \$100,000 | \$100,000 | \$50,000 | \$8,171,131 | \$11,639,761 | \$1,846,877 | \$100,000 | \$100,000 | \$100,000 | \$100,000 |
| costs of revenues |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Camp Galieo \| Summer | \$998 | \$23,122 | - | - | \$10,664 | \$10,664 | \$110,441 | \$305,527 | \$354,458 | \$3,943,653 | \$5,619,275 | \$819,540 | \$40,039 | \$14,966 | \$6,803 | \$6,803 |
| CGA \| Year Round | \$32,637 | \$49,506 | \$20,000 | \$20,000 | \$20,000 | \$20,000 | \$40,000 | \$40,000 | \$20,000 | \$200,000 | \$200,000 | \$100,000 | \$40,000 | \$40,000 | \$40,000 | \$40,000 |
| Total Costs of Revenues | \$33,635 | \$72,628 | \$20,000 | \$20,000 | \$30,664 | \$30,664 | \$150,441 | \$345,527 | \$374,458 | \$4,143,653 | \$5,819,275 | \$919,540 | \$80,039 | \$54,966 | \$46,803 | \$46,803 |
| Total Gross Profit | (\$29,876) | $(\$ 1,960)$ | \$30,000 | \$30,000 | \$19,336 | \$19,336 | (\$50,441) | $(\$ 245,527)$ | $(\$ 324,458)$ | \$4,027,478 | \$5,820,486 | \$927,337 | \$19,961 | \$45,034 | \$53,197 | \$53,197 |
| OPERATING EXPENSES |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Marketing Expenses | \$39,533 | \$36,972 | \$59,900 | \$92,900 | \$55,160 | \$51,221 | \$96,260 | \$193,341 | \$122,783 | \$145,240 | \$142,064 | \$78,775 | \$70,482 | \$49,793 | \$40,655 | \$59,558 |
| General \& Administrative | \$580,766 | \$796,060 | \$825,253 | \$747,201 | \$545,907 | \$560,431 | \$773,610 | \$567,617 | \$580,967 | \$579,557 | \$579,318 | \$539,936 | \$739,171 | \$544,082 | \$543,481 | \$561,647 |
| Total Operating Expense | \$620,298 | \$833,032 | \$885,153 | \$840,101 | \$601,067 | \$611,652 | \$869,870 | \$760,958 | \$703,750 | \$724,797 | \$721,382 | \$618,711 | \$809,653 | \$593,875 | \$584,136 | \$621,206 |
| Total Operating Income | ( 5650,174 ) | ( $\$ 834,992)$ | ( $\$ 855,153)$ | $(\$ 810,101)$ | (\$581,731) | $(\$ 592,316)$ | $(\$ 920,311)$ | $(\$ 1,006,485)$ | $(\$ 1,028,208)$ | \$3,302,681 | \$5,099,104 | \$308,626 | (\$789,692) | $(5548,841)$ | ( 5530,938 ) | ( 5568,008 ) |
| OTHER INCOME / (EXPENSE) | ( $\$ 23,029$ ) | $(\$ 22,457)$ | (\$21,998) | (\$22,731) | (\$13,241) | \$2,530,246 | $(\$ 234,669)$ | ( $\$ 29,311$ ) | $(\$ 29,667)$ | (\$29,306) | (\$29,662) | (\$29,659) | (\$27,543) | $(\$ 27,898)$ | $(\$ 27,538)$ | $(\$ 27,893)$ |
| Taxes | - | \$1,492 | - | - | - | - | - | - | - | \$15,000 | - | -- | -- | -- | -- | -- |
| Net Income | ( 5673,203 ) | ( 5858,941 ) | ( $\$ 877,151$ ) | ( $\$ 832,831$ ) | (\$594,972) | \$1,937,931 | (\$1,154,980) | $($ ( $1,035,796$ ) | ( $\$ 1,057,874$ ) | \$3,258,375 | \$5,069,442 | \$278,966 | $(5817,235)$ | ( 5576,738 ) | ( 5558,476 ) | ( 5595,901 ) |


| ASSETS | $\begin{aligned} & \text { Actual } \\ & \text { Sep-20 } \end{aligned}$ | $\begin{aligned} & \text { Actual } \\ & \text { Oct-20 } \end{aligned}$ | $\begin{gathered} \text { Plan } \\ \text { Nov- } 20 \end{gathered}$ | $\begin{gathered} \text { Plan } \\ \text { Dec-20 } \\ \hline \end{gathered}$ | $\begin{gathered} \text { Forecast } \\ \text { Jan-21 } \\ \hline \end{gathered}$ | Forecast Feb-21 | Forecast Mar-21 | Forecast Apr-21 | Forecast May-21 | $\begin{gathered} \text { Forecast } \\ \text { Jun- } 21 \\ \hline \end{gathered}$ | $\begin{gathered} \text { Forecast } \\ \text { Jul-21 } \\ \hline \end{gathered}$ | Forecast Aug-21 | $\begin{gathered} \text { Forecast } \\ \text { Sep-21 } \\ \hline \end{gathered}$ | $\begin{gathered} \text { Forecast } \\ \text { Oct-21 } \\ \hline \end{gathered}$ | Forecast Nov-21 | Forecast Dec-21 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Curent Assets |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Cash and Cash Equivalents | \$3,771,591 | \$2,951,209 | \$1,966,895 | \$1,211,079 | \$921,818 | \$411,158 | \$121,119 | \$75,109 | \$5,732,437 | \$4,286,238 | \$842,039 | \$82,474 | \$496,248 | \$141,575 | \$576,805 | \$22,777 |
| Accounts Receivable | \$298,276 | \$359,684 | \$6,837 | \$9,377 | \$49,203 | \$73,681 | \$130,879 | \$206,978 | \$563,132 | \$699,341 | \$739,552 | \$282,739 | \$165,948 | \$60,462 | \$52,220 | \$16,484 |
| Inventory | \$2,049,774 | \$2,049,774 | \$2,049,774 | \$2,174,774 | \$2,174,774 | \$2,174,774 | \$2,174,774 | \$2,324,774 | \$2,324,774 | \$1,672,728 | \$725,849 | \$590,114 | \$590,114 | \$590,114 | \$590,114 | \$590,114 |
| Prepaid Expenses | \$366,591 | \$225,269 | \$183,513 | \$147,402 | \$339,272 | \$303,092 | \$248,367 | \$193,641 | \$138,915 | \$84,189 | \$36,464 | \$99,838 | \$235,649 | \$263,023 | \$211,852 | \$160,681 |
| Intercompany Receivable | \$125,986 | \$125,986 | \$125,986 | \$125,986 | \$125,986 | \$125,986 | \$125,986 | \$125,986 | \$125,986 | \$125,986 | \$125,986 | \$125,986 | \$125,986 | \$125,986 | \$125,986 | \$125,986 |
| Security Deposits | \$38,933 | \$38,933 | \$38,933 | \$38,933 | \$38,933 | \$38,933 | \$38,933 | \$38,933 | \$38,933 | \$38,933 | \$38,933 | \$38,933 | \$38,933 | \$38,933 | \$38,933 | \$38,933 |
| Total Current Assets | \$6,651,153 | \$5,750,856 | \$4,371,938 | \$3,707,552 | \$3,649,987 | \$3,127,625 | \$2,840,059 | \$2,965,422 | \$8,924,178 | \$6,907,416 | \$2,508,823 | \$1,220,084 | \$1,652,878 | \$1,220,094 | \$1,595,910 | \$954,975 |
| Fixed Assets | \$187,120 | \$173,912 | \$170,704 | \$167,496 | \$164,425 | \$161,353 | \$158,282 | \$155,211 | \$152,140 | \$149,069 | \$145,997 | \$142,926 | \$139,855 | \$136,784 | \$133,713 | \$130,641 |
| Other Assets | - | - | \$405,736 | \$430,736 | \$33,676 | \$41,616 | \$57,496 | \$109,016 | \$50,000 | \$50,000 | \$50,000 | \$50,000 | \$50,000 | \$50,000 | \$50,000 | \$50,000 |
| Total Assets | \$6,838,272 | \$5,924,768 | \$4,948,378 | \$4,305,784 | \$3,848,088 | \$3,330,595 | \$3,055,837 | \$3,229,649 | \$9,126,318 | \$7,106,485 | \$2,704,821 | \$1,413,011 | \$1,842,733 | \$1,406,877 | \$1,779,623 | \$1,135,616 |


| LIABILITIES \& SHAREHOLDERS' EQUITY | Actual Sep-20 | $\begin{aligned} & \text { Actual } \\ & \text { Oct-20 } \\ & \hline \end{aligned}$ | $\begin{gathered} \text { Plan } \\ \text { Nov-20 } \\ \hline \end{gathered}$ | $\begin{gathered} \text { Plan } \\ \text { Dec-20 } \\ \hline \end{gathered}$ | $\begin{gathered} \text { Forecast } \\ \text { Jan-21 } \\ \hline \end{gathered}$ | $\begin{gathered} \text { Forecast } \\ \text { Feb-21 } \\ \hline \end{gathered}$ | Forecast Mar-21 | $\begin{gathered} \text { Forecast } \\ \text { Apr-21 } \\ \hline \end{gathered}$ | $\begin{gathered} \text { Forecast } \\ \text { May-21 } \end{gathered}$ | Forecast Jun-21 | $\begin{gathered} \text { Forecast } \\ \text { Jul-21 } \\ \hline \end{gathered}$ | Forecast Aug-21 | Forecast Sep-21 | $\begin{gathered} \text { Forecast } \\ \text { Oct-21 } \\ \hline \end{gathered}$ | Forecast Nov-21 | Forecast Dec-21 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Accounts Payable | \$722,042 | \$747,954 | \$464,187 | \$531,694 | \$507,229 | \$233,965 | \$169,908 | \$182,837 | \$201,547 | \$191,526 | \$313,032 | \$311,834 | \$304,851 | \$420,197 | \$326,243 | \$252,606 |
| Accrued Liabilities | \$556,043 | \$279,079 | \$594,079 | \$694,079 | \$694,079 |  |  |  |  |  |  |  |  |  | - |  |
| Intercompany Payable | \$125,986 | \$125,986 | \$125,986 | \$125,986 | \$125,986 | \$125,986 | \$125,986 | \$125,986 | \$125,986 | \$125,986 | \$125,986 | \$125,986 | \$125,986 | \$125,986 | \$125,986 | \$125,986 |
| Employee Expense | \$6,615 | \$8,892 | \$5,000 | \$5,000 | \$5,000 | \$5,000 | \$5,000 | \$5,000 | \$5,000 | \$5,000 | \$5,000 | \$5,000 | \$5,000 | \$5,000 | \$5,000 | \$5,000 |
| Accrued Payroll | \$232 | \$116,359 | \$25,000 | \$25,000 | \$25,000 | \$25,000 | \$25,000 | \$25,000 | \$25,000 | \$25,000 | \$25,000 | \$25,000 | \$25,000 | \$25,000 | \$25,000 | \$25,000 |
| Pass-Through | \$25,818 | \$29,297 | \$25,000 | \$25,000 | \$25,000 | \$25,000 | \$25,000 | \$25,000 | \$25,000 | \$25,000 | \$25,000 | \$25,000 | \$25,000 | \$25,000 | \$25,000 | \$25,000 |
| 401(K) Payable | $(\$ 2,370)$ | \$22,557 | \$5,000 | \$5,000 | \$5,000 | \$5,000 | \$5,000 | \$5,000 | \$5,000 | \$5,000 | \$5,000 | \$5,000 | \$5,000 | \$5,000 | \$5,000 | \$5,000 |
| Payroll Tax | (\$1,618) | \$55,365 | \$20,000 | \$20,000 | \$20,000 | \$20,000 | \$20,000 | \$20,000 | \$20,000 | \$20,000 | \$20,000 | \$20,000 | \$20,000 | \$20,000 | \$20,000 | 20,000 |
| Vacation Liability | \$357,160 | \$335,312 | \$335,312 | \$335,312 | \$335,312 | \$335,312 | \$335,312 | \$335,312 | \$335,312 | \$335,312 | \$335,312 | \$335,312 | \$335,312 | \$335,312 | \$335,312 | \$335,312 |
| Short Term Debt | \$2,539,805 | \$2,539,805 | \$2,539,805 | \$2,539,805 | \$2,539,805 | \$500,000 | \$1,500,000 | \$1,500,000 |  |  |  |  | \$1,000,000 | \$1,000,000 | \$2,000,000 | 2,000,000 |
| Deferred Rent | \$77,612 | \$78,926 | \$78,926 | \$78,926 | \$78,926 | \$78,926 | \$78,926 | \$78,926 | \$78,926 | \$78,926 | \$78,926 | \$78,926 | \$78,926 | \$78,926 | \$78,926 | \$78,926 |
| Total Current Liabilities | \$4,407,326 | \$4,339,532 | \$4,218,295 | \$4,385,802 | \$4,361,337 | \$1,354,189 | \$2,290,131 | \$2,303,061 | \$821,771 | \$811,749 | \$933,255 | \$932,058 | \$1,925,075 | \$2,040,421 | \$2,946,467 | \$2,872,829 |
| Note Payable | \$2,884,900 | \$2,884,900 | \$2,884,900 | \$2,884,900 | \$2,884,900 | \$2,884,900 | \$2,884,900 | \$2,884,132 | \$2,883,415 | \$2,882,642 | \$2,881,920 | \$2,881,195 | \$2,880,416 | \$2,879,686 | \$2,878,902 | \$2,878,168 |
| Accrued Interest | \$921,527 | \$944,258 | \$966,256 | \$988,987 | \$1,002,228 | \$1,011,786 | \$1,041,455 | \$1,050,901 | \$1,078,924 | \$1,106,641 | \$1,134,664 | \$1,162,686 | \$1,188,647 | \$1,214,913 | \$1,240,873 | \$1,267,139 |
| Customer Debt | - | - | - | - |  | \$3,373,161 | \$3,170,772 | \$3,170,772 | \$3,170,772 | \$3,170,772 | \$3,170,772 | \$3,170,772 | \$2,749,126 | \$2,749,126 | \$2,749,126 | \$2,749,126 |
| Trade Debt | - | - | - | - | - | \$1,181,896 | \$1,001,896 | \$1,001,896 | \$1,001,896 | \$1,001,896 | \$1,001,896 | \$1,001,896 | \$1,001,896 | \$1,001,896 | \$1,001,896 | \$1,001,896 |
| Vendor Payables | -- | - | - | - | -- | \$393,665 | \$393,665 | \$393,665 | \$288,193 | \$288,193 | \$288,193 | \$288,193 | \$288,193 | \$288,193 | \$288,193 | \$288,193 |
| Deferred Revenue | \$10,780,478 | \$10,770,978 | \$10,770,978 | \$10,770,978 | \$10,919,478 | \$6,512,921 | \$6,809,921 | \$7,997,921 | \$16,511,921 | \$11,216,790 | \$1,596,877 | \$0 | \$650,405 | \$650,405 | \$650,405 | \$650,405 |
| Total Liabilities | \$18,994,231 | \$18,939,668 | \$18,840,428 | \$19,030,666 | \$19,167,942 | \$16,712,518 | \$17,592,740 | \$18,802,348 | \$25,756,891 | \$20,478,683 | \$11,007,577 | \$9,436,800 | \$10,683,758 | \$10,824,641 | \$11,755,863 | \$11,707,757 |
| Shareholders' Equity |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Member's Equity | -- | - | - | -- | -- | - | - | - | - | - | - | - | - | - | - | - |
| Preferred Stock | \$2,425,000 | \$2,425,000 | \$2,425,000 | \$2,425,000 | \$2,425,000 | \$2,425,000 | \$2,425,000 | \$2,425,000 | \$2,425,000 | \$2,425,000 | \$2,425,000 | \$2,425,000 | \$2,425,000 | \$2,425,000 | \$2,425,000 | \$2,425,000 |
| Retained Eamings | $(\$ 6,246,685)$ | (\$6,246,685) | $(\$ 6,246,685)$ | $(\$ 6,246,685)$ | (\$17,149,882) | (\$17,149,882) | (\$17,149,882) | (\$17, 149,882) | (\$17, 149, 882) | (\$17,149,882) | (\$17,149,882) | ( $\$ 17,149,882)$ | (\$17,149,882) | ( $\$ 17,149,882)$ | (\$17,149,882) | (\$17, 149,882) |
| Net Income | ( $\$ 8,334,273$ ) | ( $\$ 9,193,215$ ) | (\$10,070,365) | (\$10,903,197) | (\$594,972) | \$1,342,959 | \$187,979 | $(\$ 847,817)$ | ( $\$ 1,905,691$ ) | \$1,352,684 | \$6,422,126 | \$6,701,092 | \$5,883,857 | \$5,307,119 | \$4,748,642 | \$4,152,741 |
| Total Shareholders Equity | (\$12,155,959) | ( $\$ 13,014,900)$ | ( $\$ 13,892,051$ ) | (\$14,724,882) | ( $\$ 15,319,854$ ) | (\$13,381,923) | (\$14,536,903) | (\$15,572,699) | ( $\$ 16,630,573)$ | (\$13,372,198) | ( $\$ 8,302,756$ ) | ( $\$ 8,023,790)$ | ( $\$ 8,841,025$ ) | ( $59,417,763$ ) | ( $59,976,240$ ) | \$10,572,141) |
| Total Liabilities \& Shareholders' Equity | \$6,838,272 | \$5,924,768 | \$4,948,378 | \$4,305,784 | \$3,848,088 | \$3,330,595 | \$3,055,837 | \$3,229,649 | \$9,126,318 | \$7,106,485 | \$2,704,821 | \$1,413,011 | \$1,842,733 | \$1,406,877 | \$1,779,623 | \$1,135,616 |

Case: 20-40857 Doc\# 238-3 Filed: 12/02/20 Entered: 12/02/20 18:16:52 Page 3

| MENT | Actual Sep-20 | Actual Oct-20 | $\begin{gathered} \text { Plan } \\ \text { Nov-20 } \end{gathered}$ | $\begin{gathered} \text { Plan } \\ \text { Dec-20 } \end{gathered}$ | Forecast Jan-21 | Forecast Feb-21 | Forecast Mar-21 | Forecast Apr-21 | Forecast May-21 | Forecast Jun-21 | $\begin{aligned} & \text { Forecast } \\ & \text { Jul-21 } \end{aligned}$ | Forecast Aug-21 | Forecast Sep-21 | Forecast Oct-21 | Forecast Nov-21 | Forecast Dec-21 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Cash Flows from Operating Activities: |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Net Income/(Loss) | (\$673,203) | (\$858,941) | (\$877,151) | $(\$ 832,831)$ | (\$594,972) | \$1,937,931 | (\$1,154,980) | $(\$ 1,035,796)$ | (\$1,057,874) | \$3,258,375 | \$5,069,442 | \$278,966 | (\$817,235) | (\$576,738) | (\$558,476) | (\$595,901) |
| Adjustments to Reconcile Net Income |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| (Increase)/Decrease in Accounts Receivable | \$125,456 | (\$61,408) | \$352,848 | (\$125,000) | (\$39,826) | (\$24,478) | (\$57,198) | (\$76,099) | (\$356,154) | (\$136,209) | (\$40,217) | \$456,813 | \$116,791 | \$105,486 | \$8,242 | \$35,737 |
| (Increase)/Decrease in Prepaid Expenses | (\$21,834) | \$141,322 | \$41,756 | \$36,110 | (\$191,870) | \$36,180 | \$54,726 | \$54,726 | \$54,726 | \$54,726 | \$47,726 | (\$63,374) | (\$135,811) | (\$27,374) | \$51,171 | \$51,171 |
| (Increase)/Decrease in Security Deposits | - |  | -- |  | - |  | - | - | - | -- | - |  |  |  |  |  |
| (Increase)/Decrease in Other Assets | \$928 | - | (\$405,736) | $(\$ 25,000)$ | \$397,060 | (\$7,940) | (\$15,880) | (\$51,520) | \$59,016 | - | - | - | - | - |  |  |
| Increase/(Decrease) in Accounts Payables | (\$113,448) | \$25,912 | (\$283,767) | \$67,507 | $(\$ 24,465)$ | (\$273,264) | (\$64,057) | \$12,930 | \$18,710 | (\$10,022) | \$121,506 | (\$1,197) | $(\$ 6,983)$ | \$115,346 | (\$93,954) | $(\$ 73,637)$ |
| Increase/(Decrease) in Accrued Expenses | \$69,066 | $(\$ 276,964)$ | \$315,000 | \$100,000 | - | $(\$ 694,079)$ | - | - | - | - | - | - | - | - | - |  |
| Increase/(Decrease) in Accrued Compensation | (\$18,898) | \$181,945 | (\$152,470) | -- | - | - | - |  | - | - | - |  | - | - |  |  |
| Increase/(Decrease) in Other Current Liabilities | \$1,314 | \$1,314 | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Increase/(Decrease) in Accrued Interest | \$23,780 | \$22,731 | \$21,998 | \$22,731 | \$13,241 | \$9,559 | \$29,669 | \$9,446 | \$28,022 | \$27,718 | \$28,022 | \$28,022 | \$25,961 | \$26,266 | \$25,961 | \$26,2 |
| Increase/(Decrease) in Customer Debt | -- |  | -- |  | - | \$3,373,161 | $(\$ 202,390)$ | - | - | -- | - | - | (\$421,645) |  |  |  |
| Increase/(Decrease) in Trade Debt | - | - | - | - | - | \$1,181,896 | $(\$ 180,000)$ | - | - | - | - |  | - | - |  |  |
| Increase/(Decrease) in Vendor Payables | -- | - | - |  | - | \$393,665 |  | - | (\$105,472) |  | - | - | - | - |  |  |
| Increase/(Decrease) in Deferred Revenue | $(\$ 122,336)$ | (\$9,500) | - |  | \$148,500 | (\$4,406,557) | \$297,000 | \$1,188,000 | \$8,514,000 | (\$5,295,131) | (\$9,619,913) | (\$1,596,877) | \$650,405 | - | - | -- |
| Depreciation \& Amortization Expense | \$13,208 | \$13,208 | \$13,208 | \$13,208 | \$13,071 | \$13,071 | \$13,071 | \$13,071 | \$13,071 | \$13,071 | \$13,071 | \$13,071 | \$13,071 | \$13,0 | \$13,07 | \$13,0 |
| Net Cash Flows from Operating Activities | (\$715,967) | (\$820,382) | (\$974,315) | (\$745,816) | (\$279,261) | \$1,539,145 | (\$1,280,039) | (\$35,242) | \$7,168,045 | $(\$ 1,435,426)$ | (\$3,433,477) | (\$748,841) | (\$575,446) | (\$343,944) | (\$553,986) | (\$543,294) |
| Cash Flows from Investing Activities |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Capital Expenditures | - | - | - | - | - | - | - | - | - | - | - |  | - | - | - | -- |
| Capitalized Software Development | - | - | (\$10,000) | $(\$ 10,000)$ | $(\$ 10,000)$ | (\$10,000) | $(\$ 10,000)$ | (\$10,000) | $(\$ 10,000)$ | $(\$ 10,000)$ | $(\$ 10,000)$ | $(\$ 10,000)$ | $(\$ 10,000)$ | $(\$ 10,000)$ | $(\$ 10,000)$ | $(\$ 10,000)$ |
| Office \& Equipment | - | - | -- | - | - | - | - | - | - | - | - | - | - | - | - |  |
| Net Cash Flows from Investing Activities | - | - | (\$10,000) | $(\$ 10,000)$ | $(\$ 10,000)$ | (\$10,000) | (\$10,000) | (\$10,000) | (\$10,000) | $(\$ 10,000)$ | $(\$ 10,000)$ | $(\$ 10,000)$ | $(\$ 10,000)$ | $(\$ 10,000)$ | (\$10,000) | $(\$ 10,000)$ |
| Cash Flows from Financing Activities |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Changes in Short Term Debt | - | - | - | - | - | (\$2,039,805) | \$1,000,000 | - | (\$1,500,000) | $\stackrel{-}{-}$ | - | - | \$1,000,000 | - | \$1,000,000 | - |
| Changes in Debt Proceeds | - | - | - | - | - | - | - | (\$768) | (\$717) | (\$773) | (\$722) | (\$724) | (\$780) | (\$729) | (\$784) | (\$734) |
| Changes in Capital Stock | - | - | - | - | - | - | - | - | - | -- |  | - | - | - | - | -- |
| Net Cash Flows from Financing Activities | - | -- | - | - |  | (\$2,039,805) | \$1,000,000 | (\$768) | (\$1,500,717) | (\$773) | (\$722) | (\$724) | \$999,220 | (\$729) | \$999,216 | (\$734) |
| Net increase/(Decrease) in Cash | (\$715,967) | ( 5820,382 ) | ( 5984,315 ) | (\$755,816) | (\$289,261) | ( 5510,660 ) | (\$290,039) | ( 546,010 ) | \$5,657,328 | ( $51,446,199)$ | ( $53,444,199)$ | (\$759,565) | \$413,774 | (\$354,673) | \$435,230 | (5554,028) |
| Cash \& Cash Equivalents | Actual Sep-20 | $\begin{aligned} & \text { Actual } \\ & \text { Oct-20 } \end{aligned}$ | Plan Nov-20 | $\begin{gathered} \text { Plan } \\ \text { Dec-20 } \end{gathered}$ | Forecast Jan-21 | Forecast Feb-21 | Forecast Mar-21 | Forecast Apr-21 | Forecast May-21 | Forecast Jun-21 | $\begin{aligned} & \text { Forecast } \\ & \text { Jul-21 } \end{aligned}$ | Forecast Aug-21 | Forecast Sep-21 | Forecast Oct-21 | Forecast Nov-21 | Forecast Dec-21 |
| Beginning of Period | \$4,487,558 | \$3,771,591 | \$2,951,209 | \$1,966,895 | \$1,211,079 | \$921,818 | \$411,158 | \$121,119 | \$75,109 | \$5,732,437 | \$4,286,238 | \$842,039 | \$82,474 | \$496,248 | \$141,575 | \$576,805 |
| End of Period | \$3,771,591 | \$2,951,209 | \$1,966,895 | \$1,211,079 | \$921,818 | \$411,158 | \$121,119 | \$75,109 | \$5,732,437 | \$4,286,238 | \$842,039 | \$82,474 | \$496,248 | \$141,575 | \$576,805 | \$22,777 |
| Total Change in Cash | ( $\$ 715,967$ ) | ( 5820,382 ) | ( 5984,315 ) | (\$755,816) | ( $\$ 289,261$ ) | ( 5510,660 ) | (\$290,039) | ( 546,010 ) | \$5,657,328 | $(51,446,199)$ | ( $53,444,199)$ | (\$759,565) | \$413,774 | ( 5354,673 ) | \$435,230 | (\$554,028) |

## 2020 GALILEO LEARNING INCOME STATEMENT (2020.12.02)

CONFIDENTIAL INFORMATION: Prepared on GAAP Accrual Accounting Basis

| P\&L | Actual CY'17 | Actual CY'18 | Actual CY'19 | $\begin{aligned} & \text { Plan } \\ & \text { CY'20 } \end{aligned}$ | Forecast CY'21 | Forecast CY'22 | Forecast CY'23 | Forecast CY'24 | Forecast CY'25 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| REVENUE |  |  |  |  |  |  |  |  |  |
| Camp Galileo \| Summer | \$22,152,824 | \$25,283,548 | \$27,348,199 | \$95,011 | \$20,407,769 | \$26,016,205 | \$29,146,750 | \$30,626,750 | \$32,971,875 |
| CGA \| Year Round | -- | -- | -- | \$739,154 | \$2,000,000 | \$2,200,000 | \$2,420,000 | \$2,662,000 | \$2,928,200 |
| Total Revenue | \$22,152,824 | \$25,283,548 | \$27,348,199 | \$834,164 | \$22,407,769 | \$28,216,205 | \$31,566,750 | \$33,288,750 | \$35,900,075 |
| COSTS OF REVENUES |  |  |  |  |  |  |  |  |  |
| Camp Galileo \| Summer | \$12,678,814 | \$15,564,240 | \$17,959,464 | \$878,267 | \$11,242,832 | \$15,578,520 | \$18,297,329 | \$18,930,772 | \$20,381,885 |
| CGA \| Year Round | -- | -- | -- | \$308,644 | \$800,000 | \$880,000 | \$968,000 | \$1,064,800 | \$1,171,280 |
| Total Costs of Revenues | \$12,678,814 | \$15,564,240 | \$17,959,464 | \$1,186,912 | \$12,042,832 | \$16,458,520 | \$19,265,329 | \$19,995,572 | \$21,553,165 |
| Total Gross Profit | \$9,474,010 | \$9,719,308 | \$9,388,735.49 | (\$352,747) | \$10,364,937 | \$11,757,685 | \$12,301,421 | \$13,293,178 | \$14,346,910 |

OPERATING EXPENSES

| Marketing Expenses | \$713,701 | \$985,378 | \$1,352,296 | \$1,090,421 | \$1,105,332 | \$1,447,999 | \$2,030,788 | \$2,122,103 | \$2,264,514 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| General \& Administrative | \$8,958,561 | \$8,635,212 | \$9,027,378 | \$9,214,110 | \$7,115,724 | \$8,414,236 | \$9,003,563 | \$9,244,865 | \$9,903,514 |
| Total Operating Expense | \$9,672,262 | \$9,620,590 | \$10,379,674 | \$10,304,531 | \$8,221,056 | \$9,862,236 | \$11,034,351 | \$11,366,968 | \$12,168,028 |
| Total Operating Income | (\$198,251) | \$98,718 | $(\$ 990,938)$ | (\$10,657,279) | \$2,143,881 | \$1,895,450 | \$1,267,070 | \$1,926,210 | \$2,178,882 |
| OTHER INCOME / (EXPENSE) | $(\$ 196,284)$ | $(\$ 138,893)$ | $(\$ 12,824)$ | $(\$ 232,292)$ | \$2,023,860 | (\$309,686) | (\$258,963) | $(\$ 207,502)$ | (\$133,076) |
| Taxes | \$33,924 | \$12,540 | \$4,859 | \$13,626 | \$15,000 | \$15,000 | \$15,000 | \$15,000 | \$15,000 |
| Net Income | $(\$ 428,459)$ | (\$52,715) | (\$1,008,622) | $(\$ 10,903,197)$ | \$4,152,741 | \$1,570,764 | \$993,107 | \$1,703,708 | \$2,030,806 |


| ASSETS | Actual CY'17 | Actual CY'18 | Actual CY'19 | $\begin{aligned} & \text { Plan } \\ & \text { CY'20 } \end{aligned}$ | Forecast CY'21 | Forecast CY'22 | Forecast CY'23 | $\begin{gathered} \text { Forecast } \\ \text { CY'24 } \\ \hline \end{gathered}$ | $\begin{gathered} \text { Forecast } \\ \text { CY'25 } \\ \hline \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Current Assets |  |  |  |  |  |  |  |  |  |
| Cash and Cash Equivalents | \$3,940,038 | \$4,670,902 | \$2,849,623 | \$1,211,079 | \$22,777 | \$175,595 | \$615,038 | \$535,537 | \$672,093 |
| Accounts Receivable | \$2 | \$7,268 | \$22,524 | \$9,377 | \$16,484 | \$18,132 | \$19,945 | \$21,940 | \$24,134 |
| Inventory | -- | -- | -- | \$2,174,774 | \$590,114 | \$40,114 | \$40,114 | \$40,114 | \$40,114 |
| Prepaid Expenses | \$784,175 | \$682,033 | \$1,136,592 | \$147,402 | \$160,681 | \$181,562 | \$174,362 | \$167,162 | \$159,962 |
| Intercompany Receivable | -- | -- | -- | \$125,986 | \$125,986 | \$125,986 | \$125,986 | \$125,986 | \$125,986 |
| Security Deposits | \$32,709 | \$44,009 | \$70,263 | \$38,933 | \$38,933 | \$38,933 | \$38,933 | \$38,933 | \$38,933 |
| Total Current Assets | \$4,756,923 | \$5,404,212 | \$4,079,002 | \$3,707,552 | \$954,975 | \$580,323 | \$1,014,378 | \$929,672 | \$1,061,222 |
| Fixed Assets | \$345,637 | \$286,863 | \$267,898 | \$167,496 | \$130,641 | \$173,128 | \$252,161 | \$379,139 | \$487,839 |
| Other Assets | \$32 | -- | \$1,745 | \$430,736 | \$50,000 | \$50,000 | \$50,000 | \$50,000 | \$50,000 |
| Total Assets | \$5,102,592 | \$5,691,075 | \$4,348,646 | \$4,305,784 | \$1,135,616 | \$803,451 | \$1,316,539 | \$1,358,811 | \$1,599,061 |


| LIABILITIES \& SHAREHOLDERS' EQUITY | Actual CY'17 | Actual CY'18 | Actual CY'19 | Plan CY'20 | Forecast CY'21 | Forecast CY'22 | Forecast CY'23 | Forecast CY'24 | Forecast CY'25 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Accounts Payable | \$475,717 | \$311,661 | \$280,509 | \$531,694 | \$252,606 | \$79,640 | \$90,960 | \$94,212 | \$99,590 |
| Accrued Liabilities | \$72,958 | \$99,982 | \$23,366 | \$694,079 | -- | -- | -- | -- | -- |
| Intercompany Payable | -- | -- | -- | \$125,986 | \$125,986 | \$125,986 | \$125,986 | \$125,986 | \$125,986 |
| Employee Expense | $(\$ 2,228)$ | $(\$ 1,655)$ | \$1,888 | \$5,000 | \$5,000 | \$5,000 | \$5,000 | \$5,000 | \$5,000 |
| Accrued Payroll | \$126,886 | \$238,284 | \$37,378 | \$25,000 | \$25,000 | \$25,000 | \$25,000 | \$25,000 | \$25,000 |
| Pass-Through | \$19,759 | \$10,675 | \$28,573 | \$25,000 | \$25,000 | \$25,000 | \$25,000 | \$25,000 | \$25,000 |
| 401 (K) Payable | \$16,536 | \$58,391 | \$3,886 | \$5,000 | \$5,000 | \$5,000 | \$5,000 | \$5,000 | \$5,000 |
| Payroll Tax | \$129,722 | \$116,627 | \$31,573 | \$20,000 | \$20,000 | \$20,000 | \$20,000 | \$20,000 | \$20,000 |
| Vacation Liability | \$175,411 | \$170,767 | \$184,024 | \$335,312 | \$335,312 | \$335,312 | \$335,312 | \$335,312 | \$335,312 |
| Short Term Debt | \$1,900,000 | \$2,000,000 | \$1,900,000 | \$2,539,805 | \$2,000,000 | \$1,000,000 | \$1,000,000 | \$1,000,000 | -- |
| Deferred Rent | \$53,579 | \$40,042 | \$60,705 | \$78,926 | \$78,926 | \$78,926 | \$78,926 | \$78,926 | \$78,926 |
| Total Current Liabilities | \$2,968,340 | \$3,044,773 | \$2,551,903 | \$4,385,802 | \$2,872,829 | \$1,699,863 | \$1,711,183 | \$1,714,436 | \$719,813 |
| Note Payable | \$2,325,000 | \$2,325,000 | \$2,325,000 | \$2,884,900 | \$2,878,168 | \$2,868,797 | \$2,859,064 | \$2,849,006 | \$2,401,007 |
| Accrued Interest | \$298,082 | \$515,582 | \$746,885 | \$988,987 | \$1,267,139 | \$1,557,858 | \$1,798,217 | \$1,987,440 | \$1,660,400 |
| Customer Debt | -- | -- | -- | -- | \$2,749,126 | \$2,327,481 | \$1,902,481 | - -- | -- |
| Trade Debt | -- | -- | -- | -- | \$1,001,896 | \$333,965 | -- | -- | -- |
| Vendor Payables | -- | -- | -- | -- | \$288,193 | \$288,193 | \$288,193 | \$288,193 | \$144,097 |
| Deferred Revenue | \$2,221,519 | \$2,568,784 | \$2,496,543 | \$10,770,978 | \$650,405 | \$728,669 | \$765,669 | \$824,297 | \$947,500 |
| Total Liabilities | \$7,812,940 | \$8,454,139 | \$8,120,331 | \$19,030,666 | \$11,707,757 | \$9,804,827 | \$9,324,808 | \$7,663,372 | \$5,872,816 |


| Shareholders Equity <br> Member's Equity | -- | -- | -- | -- | -- | -- | -- | -- |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Preferred Stock | \$2,475,000 | \$2,475,000 | \$2,475,000 | \$2,425,000 | \$2,425,000 | \$2,425,000 | \$2,425,000 | \$2,425,000 | \$2,425,000 |
| Retained Earnings | (\$4,756,889) | (\$5,185,348) | (\$5,238,063) | (\$6,246,685) | (\$17,149,882) | (\$12,997,141) | $(\$ 11,426,377)$ | (\$10,433,269) | (\$8,729,561) |
| Net Income | $(\$ 428,459)$ | $(\$ 52,715)$ | (\$1,008,622) | $(\$ 10,903,197)$ | \$4,152,741 | \$1,570,764 | \$993,107 | \$1,703,708 | \$2,030,806 |
| Total Shareholders Equity | (\$2,710,348) | (\$2,763,063) | (\$3,771,685) | (\$14,724,882) | (\$10,572,141) | (\$9,001,377) | (\$8,008,269) | (\$6,304,561) | (\$4,273,755) |


| CASH FLOW STATEMENT | Actual CY17 | Actual CY'18 | Actual CY'19 | $\begin{aligned} & \text { Plan } \\ & \text { CY'20 } \end{aligned}$ | Forecast CY'21 | Forecast CY'22 | $\begin{aligned} & \text { Forecast } \\ & \text { CY'23 } \\ & \hline \end{aligned}$ | Forecast CY'24 | Forecast CY'25 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Cash Flows from Operating Activities: |  |  |  |  |  |  |  |  |  |
| Net Income/(Loss) | $(\$ 428,459)$ | (\$52,715) | (\$1,008,622) | $(\$ 10,903,197)$ | \$4,152,741 | \$1,570,764 | \$993,107 | \$1,703,708 | \$2,030,806 |
| Adjustments to Reconcile Net Income (Increase)/Decrease in Accounts Receivable | (\$2) | $(\$ 7,267)$ | (\$15,256) | \$13,147 | $(\$ 7,106)$ | $(\$ 1,648)$ | $(\$ 1,813)$ | $(\$ 1,995)$ | $(\$ 2,194)$ |
| (Increase)/Decrease in Inventory | -- | -- | -- | (\$2,174,774) | \$1,584,660 | \$550,000 | (\$0) | (\$0) | (\$0) |
| (Increase)/Decrease in Prepaid Expenses | (\$168,900) | \$102,142 | $(\$ 454,558)$ | \$989,189 | $(\$ 13,279)$ | (\$20,881) | \$7,200 | \$7,200 | \$7,200 |
| (Increase)/Decrease in Security Deposits | $(\$ 7,109)$ | (\$11,300) | $(\$ 26,254)$ | \$31,330 | -- | -- | -- | -- | -- |
| (Increase)/Decrease in Other Assets | \$171 | \$32 | $(\$ 1,745)$ | $(\$ 428,991)$ | \$380,736 | -- | -- | -- | -- |
| Increase/(Decrease) in Accounts Payables | (\$24,047) | $(\$ 164,056)$ | $(\$ 31,152)$ | \$251,185 | $(\$ 279,088)$ | (\$172,966) | \$11,320 | \$3,253 | \$5,377 |
| Increase/(Decrease) in Accrued Expenses | \$72,958 | \$27,024 | $(\$ 76,616)$ | \$670,713 | $(\$ 694,079)$ | -- | -- | -- | -- |
| Increase/(Decrease) in Accrued Compensation | \$92,382 | \$127,002 | (\$305,766) | \$127,990 | -- | -- | -- | -- | -- |
| Increase/(Decrease) in Other Current Liabilities | \$53,579 | $(\$ 13,538)$ | \$20,664 | \$18,220 | -- | -- | -- | -- | -- |
| Increase/(Decrease) in Accrued Interest | \$298,082 | \$217,500 | \$231,304 | \$242,101 | \$278,152 | \$290,719 | \$240,359 | \$189,223 | (\$327,041) |
| Increase/(Decrease) in Customer Debt | -- | -- | -- | -- | \$2,749,126 | $(\$ 421,645)$ | (\$425,000) | (\$1,902,481) | -- |
| Increase/(Decrease) in Trade Debt | -- | -- | -- | -- | \$1,001,896 | $(\$ 667,930)$ | (\$333,965) | -- | -- |
| Increase/(Decrease) in Vendor Payables | -- | -- | -- | -- | \$288,193 | -- | -- | -- | $(\$ 144,097)$ |
| Increase/(Decrease) in Deferred Revenue | \$787,470 | \$347,265 | (\$72,241) | \$8,274,435 | (\$10,120,573) | \$78,264 | \$37,000 | \$58,628 | \$123,203 |
| Depreciation \& Amortization Expense | \$174,233 | \$168,704 | \$174,757 | \$162,345 | \$156,854 | \$197,513 | \$220,967 | \$233,021 | \$251,301 |
| Net Cash Flows from Operating Activities | \$850,360 | \$740,794 | (\$1,565,486) | (\$2,726,306) | (\$521,765) | \$1,402,189 | \$749,176 | \$290,557 | \$1,944,556 |
| Cash Flows from Investing Activities |  |  |  |  |  |  |  |  |  |
| Capital Expenditures | (\$36,081) | -- | (\$10,732) | $(\$ 2,795)$ | -- | -- | -- | -- | -- |
| Capitalized Software Development | $(\$ 177,368)$ | (\$109,930) | (\$145,061) | $(\$ 59,147)$ | (\$120,000) | (\$240,000) | (\$300,000) | (\$360,000) | (\$360,000) |
| Office \& Equipment | -- | -- | -- | -- | -- | -- | -- | -- | -- |
| Net Cash Flows from Investing Activities | (\$213,449) | (\$109,930) | (\$155,793) | $(\$ 61,943)$ | (\$120,000) | (\$240,000) | (\$300,000) | (\$360,000) | (\$360,000) |
| Cash Flows from Financing Activities |  |  |  |  |  |  |  |  |  |
| Changes in Short Term Debt | \$1,052,165 | \$100,000 | (\$100,000) | \$639,805 | $(\$ 539,805)$ | (\$1,000,000) | -- | -- | (\$1,000,000) |
| Changes in Debt Proceeds | (\$231,250) | -- | -- | \$559,900 | $(\$ 6,732)$ | $(\$ 9,371)$ | $(\$ 9,733)$ | $(\$ 10,058)$ | (\$447,999) |
| Changes in Capital Stock | \$2,475,000 | -- | -- | (\$50,000) | -- | -- | -- | -- | -- |
| Net Cash Flows from Financing Activities | \$3,295,915 | \$100,000 | (\$100,000) | \$1,149,705 | (\$546,537) | (\$1,009,371) | (\$9,733) | (\$10,058) | (\$1,447,999) |
| Net increase/(Decrease) in Cash | \$3,932,826 | \$730,865 | (\$1,821,279) | (\$1,638,544) | (\$1,188,302) | \$152,819 | \$439,442 | (\$79,501) | \$136,557 |


| Cash \& Cash Equivalents | Actual CY'17 | Actual CY'18 | Actual CY'19 | $\begin{aligned} & \text { Plan } \\ & \text { CY' } 20 \end{aligned}$ | Forecast CY'21 | Forecast CY'22 | Forecast CY'23 | Forecast CY'24 | Forecast CY'25 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Beginning of Period | \$7,212 | \$3,940,038 | \$4,670,902 | \$2,849,623 | \$1,211,079 | \$22,777 | \$175,595 | \$615,038 | \$535,537 |
| End of Period | \$3,940,038 | \$4,670,902 | \$2,849,623 | \$1,211,079 | \$22,777 | \$175,595 | \$615,038 | \$535,537 | \$672,093 |
| Total Change in Cash | \$3,932,826 | \$730,865 | (\$1,821,279) | (\$1,638,544) | (\$1,188,302) | \$152,819 | \$439,442 | (\$79,501) | \$136,557 |

